

The Group uses certain Alternative Performance Measures (APMs) in making financial, operating and planning decisions as well as in evaluating and reporting its performance. These APMs provide additional insights and understanding to the Group's underlying operating and financial performance, financial condition and cash flow. The APMs should be read in conjunction with and do not replace by any means the directly reconcilable IFRS line items.

## Definitions and reconciliations of Alternative Performance Measures (APMs)

### 1. Comparable APMs<sup>1</sup>

In discussing the performance of the Group, "comparable" measures are used, which are calculated by deducting from the directly reconcilable IFRS measures the impact of the Group's restructuring costs, the mark-to-market valuation of the commodity hedging activity and certain other tax items, which are collectively considered as items impacting comparability, due to their nature. More specifically the following items are considered as items that impact comparability:

#### 1. Restructuring costs

Restructuring costs comprise costs arising from significant changes in the way the Group conducts business, such as significant supply chain infrastructure changes, outsourcing of activities and centralisation of processes. These costs are included within the income statement line 'Operating expenses'. However, they are excluded from the comparable results in order for the user to obtain a better understanding of the Group's operating and financial performance achieved from underlying activity.

#### 2. Commodity hedging

The Group has entered into certain commodity derivative transactions in order to hedge its exposure to commodity price risk. Although these transactions are economic hedging activities that aim to manage our exposure to sugar, aluminium and gasoil price volatility, they do not qualify for hedge accounting. In addition, the Group recognises certain derivatives embedded within commodity purchase contracts that have been accounted for as stand-alone derivatives and do not qualify for hedge accounting. The fair value gains and losses on the derivatives and embedded derivatives are immediately recognised in the income statement in the cost of goods sold and operating expenses line items. The Group's comparable results exclude the gains or losses resulting from the mark-to-market valuation of these derivatives and embedded derivatives. These gains or losses are reflected in the comparable results in the year when the underlying transactions occur, to match the profit or loss to that of the corresponding underlying transactions. We believe this adjustment provides useful information related to the impact of our economic risk management activities.

#### 3. Other tax items

Other tax items represent the tax impact of changes in income tax rates affecting the opening balance of deferred tax arising during the year, included in the Tax line item of the income statement. These are excluded from comparable after-tax results in order for the user to obtain a better understanding of the Group's underlying financial performance.

1. Comparable APMs refer to comparable cost of goods sold, comparable gross profit, comparable operating expenses, comparable EBIT, comparable EBIT margin, comparable Adjusted EBITDA, comparable tax, comparable net profit and comparable EPS.

The Group discloses comparable performance measures to enable users to focus on the underlying performance of the business on a basis which is common to both years for which these measures are presented.

The reconciliation of comparable measures to the directly related measures calculated in accordance with IFRS is as follows:

### Reconciliation of comparable financial indicators (numbers in € million except per share data)

	2017							
	Cost of goods sold	Gross profit	Operating expenses	EBIT	Adjusted EBITDA	Tax	Net profit <sup>1</sup>	EPS (€)
<b>As reported</b>	<b>(4,083)</b>	<b>2,439</b>	<b>(1,849)</b>	<b>590</b>	<b>928</b>	<b>(138)</b>	<b>426</b>	<b>1.168</b>
Restructuring costs	–	–	29	29	20	(7)	22	0.061
Commodity hedging	3	3	(1)	2	2	(1)	1	0.004
Other tax items	–	–	–	–	–	–	–	–
<b>Comparable</b>	<b>(4,080)</b>	<b>2,443</b>	<b>(1,822)</b>	<b>621</b>	<b>949</b>	<b>(146)</b>	<b>450</b>	<b>1.233</b>

	2016							
	Cost of goods sold	Gross profit	Operating expenses	EBIT	Adjusted EBITDA	Tax	Net profit <sup>1</sup>	EPS (€)
As reported	(3,920)	2,299	(1,793)	506	846	(114)	344	0.949
Restructuring costs	–	–	38	38	20	(8)	30	0.082
Commodity hedging	(25)	(25)	(2)	(27)	(27)	8	(19)	(0.052)
Other tax items	–	–	–	–	–	(2)	(2)	(0.007)
Comparable	(3,945)	2,274	(1,757)	518	839	(117)	352	0.972

Figures are rounded.

1. Net profit and comparable net profit refer to net profit and comparable net profit respectively after tax attributable to owners of the parent.

## Reconciliation of Comparable EBIT per reportable segment (numbers in € million)

	2017			
	Established	Developing	Emerging	Consolidated
<b>EBIT</b>	<b>238</b>	<b>92</b>	<b>260</b>	<b>590</b>
Restructuring costs	<b>13</b>	<b>2</b>	<b>14</b>	<b>29</b>
Commodity hedging	<b>(1)</b>	<b>(1)</b>	<b>4</b>	<b>2</b>
<b>Comparable EBIT</b>	<b>250</b>	<b>92</b>	<b>278</b>	<b>621</b>

	2016			
	Established	Developing	Emerging	Consolidated
EBIT	237	93	177	506
Restructuring costs	9	6	22	38
Commodity hedging	(4)	(2)	(21)	(27)
Comparable EBIT	242	97	178	518

Figures are rounded.

## 2. FX-neutral APMs

A business like ours, operating in 28 countries and with many different currencies, is bound to be affected by foreign exchange movements, and we report our financial results to reflect this. However, we manage the business against targets which are set to be comparable between years and within them, for otherwise foreign currency movements would undermine our ability to drive the business forward and control it. Through this Report, as in previous years, we will highlight comparable results and foreign-exchange-neutral results as well as the audited results which reflect the actual foreign currency effects experienced. It is through the relentless focus on managing by using comparable figures that we have succeeded in delivering significantly improved performance, although we recognise that in the shorter term currency movements may distort the underlying trends.

The Group therefore also evaluates its operating and financial performance on an FX-neutral basis (i.e. without giving effect to the impact of variation of foreign currency exchange rates from year to year). FX-neutral APMs are calculated by adjusting prior year amounts for the impact of exchange rates applicable to the current year. FX-neutral measures enable users to focus on the performance of the business on a basis which is not affected by changes in foreign currency exchange rates applicable to the Group's operating activities from year to year. The most common FX-neutral measures used by the Group are:

## 1. FX-neutral net sales revenue and FX-neutral net sales revenue per unit case

FX-neutral net sales revenue and FX-neutral net sales revenue per unit case are calculated by adjusting prior-year net sales revenue for the impact of changes in exchange rates applicable in the current year.

## 2. FX-neutral comparable input costs per unit case

FX-neutral comparable input costs per unit case is calculated by adjusting prior-year commodity costs and more specifically, sugar, resin, aluminium and fuel commodity costs, excluding commodity hedging as described above; and other raw materials costs for the impact of changes in exchange rates applicable in the current year.

The calculations of the FX-neutral APMs and the reconciliation to the most directly related measures calculated in accordance with IFRS are as follows:

## Reconciliation of FX-neutral net sales revenue per unit case (numbers in € million unless otherwise stated)

	2017			
	Established	Developing	Emerging	Consolidated
Net sales revenue	<b>2,436</b>	<b>1,173</b>	<b>2,912</b>	<b>6,522</b>
Currency impact	-	-	-	-
FX-neutral net sales revenue	<b>2,436</b>	<b>1,173</b>	<b>2,912</b>	<b>6,522</b>
Volume (m unit cases)	<b>613</b>	<b>394</b>	<b>1,097</b>	<b>2,104</b>
<b>FX-neutral net sales revenue per unit case (€)</b>	<b>3.97</b>	<b>2.98</b>	<b>2.66</b>	<b>3.10</b>

	2016			
	Established	Developing	Emerging	Consolidated
Net sales revenue	2,408	1,094	2,717	6,219
Currency impact	(15)	18	(64)	(62)
FX-neutral net sales revenue	2,392	1,112	2,653	6,157
Volume (m unit cases)	607	383	1,068	2,058
FX-neutral net sales revenue per unit case (€)	3.94	2.90	2.48	2.99

Figures are rounded.

### 3. Other APMs

#### Adjusted EBITDA

Adjusted EBITDA is calculated by adding back to operating profit the depreciation and impairment of property, plant and equipment, the amortisation and impairment of intangible assets, the employee share option and performance share costs and items, if any, reported in the line 'Other non-cash items' of the consolidated cash flow statement. Adjusted EBITDA is intended to provide useful information to analyse the Group's operating performance excluding the impact of operating non-cash items as defined above. It is also intended to measure the level of financial leverage of the Group by comparing Adjusted EBITDA to Net debt.

Adjusted EBITDA is not a measure of profitability and liquidity under IFRS and has limitations, some of which are as follows: Adjusted EBITDA does not reflect our cash expenditures, or future requirements, for capital expenditures or contractual commitments; Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs; and although depreciation and amortisation are non-cash charges, the assets being depreciated and amortised will often have to be replaced in the future, and Adjusted EBITDA does not reflect any cash requirements for such replacements. Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us and should be used only as a supplementary APM.

#### Free cash flow

Free cash flow is an APM used by the Group and defined as cash generated by operating activities after payments for purchases of property, plant and equipment net of proceeds from sales of property, plant and equipment and including principal repayments of finance lease obligations. Free cash flow is intended to measure the cash generation from the Group's business, based on operating activities, including the efficient use of working capital and taking into account its net payments for purchases of property, plant and equipment. The Group considers the purchase and disposal of property, plant and equipment as ultimately non-discretionary since ongoing investment in plant, machinery, technology and marketing equipment, including coolers, is required to support the day-to-day operations and the CCHBC Group's growth prospects. The Group presents free cash flow because it believes the measure assists users of the financial statements in understanding the Group's cash-generating performance as well as availability for interest payment, dividend distribution and own retention. The free cash flow measure is used by management for its own planning and reporting purposes since it provides information on operating cash flows, working capital changes and net capital expenditure that local managers are most directly able to influence.

Free cash flow is not a measure of cash generation under IFRS and has limitations, some of which are as follows: free cash flow does not represent the Group's residual cash flow available for discretionary expenditures since the Group has debt payment obligations that are not deducted from the measure; free cash flow does not deduct cash flows used by the Group in other investing and financing activities; and free cash flow does not deduct certain items settled in cash. Furthermore, other companies in the industry in which the Group operates may calculate free cash flow differently, limiting its usefulness as a comparative measure.

### Capital expenditure

The Group uses capital expenditure as an APM to ensure that its cash spending is in line with its overall strategy for the use of cash. Capital expenditure is defined as payments for purchases of property, plant and equipment plus principal repayments of finance lease obligations less proceeds from sale of property, plant and equipment.

The following table illustrates how Adjusted EBITDA, free cash flow and capital expenditure are calculated:

	2017 € million	2016 € million
<b>Operating profit (EBIT)</b>	<b>590</b>	506
Depreciation and impairment of property, plant and equipment	<b>317</b>	332
Employee share options and performance shares	<b>21</b>	8
Other non-cash items included in operating income	<b>–</b>	(1)
<b>Adjusted EBITDA</b>	<b>927</b>	<b>846</b>
Gains on disposal of non-current assets	<b>(4)</b>	(3)
Decrease in working capital	<b>9</b>	12
Tax paid	<b>(128)</b>	(92)
<b>Net cash from operating activities</b>	<b>804</b>	<b>763</b>
Payments for purchases of property, plant and equipment	<b>(410)</b>	(348)
Principal repayments of finance lease obligations	<b>(7)</b>	(20)
Proceeds from sale of property, plant and equipment	<b>39</b>	36
<b>Capital expenditure</b>	<b>(378)</b>	<b>(332)</b>
Net cash from operating activities	<b>804</b>	763
Capital expenditure	<b>(378)</b>	(332)
<b>Free cash flow</b>	<b>426</b>	<b>431</b>

Figures are rounded.

### Net debt

Net debt is an APM used by management to evaluate the Group's capital structure and leverage. Net debt is defined as current borrowings plus non-current borrowings less cash and cash equivalents and time deposits classified as other financial assets, as illustrated below:

	As at 31 December	
	2017 € million	2016 € million
Current borrowings	<b>166</b>	157
Non-current borrowings	<b>1,460</b>	1,468
Other financial assets – time deposits	<b>(151)</b>	–
Cash and cash equivalents	<b>(724)</b>	(573)
<b>Net debt</b>	<b>752</b>	<b>1,051</b>

Figures are rounded.

## Independent Assurance Statement on the 2017 Integrated Annual Report

### To the management and stakeholders of Coca-Cola Hellenic Bottling Company AG:

denkstatt GmbH was commissioned by Coca-Cola Hellenic Bottling Company AG (hereinafter referred to as "the Company") to provide independent third-party assurance, in accordance with the AA1000 Assurance Standard (AA1000AS) for the printed and downloadable pdf versions of the Company's 2017 Integrated Annual Report (hereinafter referred to as "the Report"). We have reviewed all sustainability-related content and data included in the Report. Financial data were not reviewed as part of this process. The assurance engagement covered the nature and extent of the Company's incorporation of the principles of inclusivity, materiality and responsiveness for stakeholder dialogue contained in the AA1000 Series. The application level of the Global Reporting Initiative (GRI Standards) has been verified.

denkstatt is an independent professional services company. Our team of experts has extensive professional experience of assurance engagements related to non-financial information and sustainability management, meaning it is qualified to conduct this independent assurance engagement. denkstatt has implemented a certified quality and environmental management system which complies with the requirements of ISO 9001 and ISO 14001, and accordingly maintains a comprehensive quality control system.

### Management responsibilities

The Company's management is responsible for preparing the Report, statements within it and related website content. Management is also responsible for identifying stakeholders and material issues, defining commitments with respect to sustainability performance, and establishing and maintaining appropriate performance management and internal control systems from which reported information is derived.

The Company's management is also responsible for establishing data collection and internal control systems to ensure reliable reporting, specifying acceptable reporting criteria and selecting data to be collected for the purposes of the Report. Management responsibilities also extend to preparing the Report in accordance with the GRI Standards.

### Assurance provider's responsibilities

Our responsibilities are to:

- express our conclusions and make recommendations on the nature and extent of the Company's adherence to the AA1000 Accountability Principles Standard (APS);
- express our conclusions on the reliability of the information in the Report, and whether it is in accordance with the criteria in the GRI Standards.

During 2017 we did not perform any tasks or services for the Company or other clients which would lead to a conflict of interest, nor were we responsible for the preparation of any part of the Report.

### Scope, standards and criteria used

We have fulfilled our responsibilities to provide appropriate assurance that the information in the Report is free of material misstatements. We planned and carried out our work based on the GRI Standards and the AA1000 Series. We used the criteria in AA1000APS to perform a Type 2 engagement and to provide high assurance regarding the nature and extent of the Company's adherence to the principles of inclusivity, materiality and responsiveness.

### Methodology, approach, limitations and scope of work

We planned and carried out our work in order to obtain all the evidence, information and explanations that we considered necessary in relation to the above responsibilities. Our work included the following procedures, which involved a range of evidence-gathering activities.

- Gathering information and conducting interviews with members of the Executive Management, staff from the Sustainability Department, the Human Resources Department, the Procurement Department, the Product Quality and Safety Department and the Public Affairs and Communication Department, as well as various Group-level functional managers, regarding the Company's adherence to the principles of inclusivity, materiality, sustainability context, completeness and responsiveness as required by GRI and AA1000. This includes the commitment of the Company's management to these principles, the existence of systems and procedures to support adherence to these principles, and the embedding of the principles at country level. The key topics of the interviews conducted at Group level were: the materiality process, employee wellbeing and engagement, corporate governance, business ethics and anti-corruption, sustainable sourcing, responsible marketing, packaging, recycling and recovery, climate, carbon and water, as well as health and nutrition.

- Conducting further interviews at national headquarters in Belarus, Croatia, Cyprus, Italy, Nigeria, Romania and Russia in order to guarantee the completeness of the information required for the audit.
- Site visits to nine bottling plants, with a focus on developing markets:
  - Established markets: Kykkos (Cyprus), Marcanise (Italy)
  - Developing markets: Zagreb (Croatia)
  - Emerging markets: Vlanpak (Belarus), Ikeja, Owerrri (both Nigeria), Ploiesti (Romania), Davydovskoe and Yekatarinburg (both Russia)
- Making enquiries and conducting spot checks to assess implementation of the Company's policies (at plant, country and corporate level).
- Making enquiries and conducting spot checks with regard to documentation required to assess current data collection systems and procedures in place to ensure reliable and consistent reporting from the plants to the corporate level.
- Conducting additional interviews with six representatives of the following external stakeholder groups: customers, academia, non-governmental organisations and employee representatives. The interviews were conducted during the Joint Annual Stakeholder Forum of the Company and The Coca-Cola Company in Vienna.
- Verifying all three inventory scopes (scopes 1, 2 and 3) as defined by the GHG Protocol, including progress against emission reduction targets, reported changes in emissions compared with base years (2004 and 2010) and emissions intensity figures for 2017.
- Verifying the GRI content index, which was published separately to the Report, to ensure consistency with the requirements of the GRI Standards (comprehensive).

The scope of the assurance covered all of the information relevant to sustainability in the Report and focused on Company systems and activities during the reporting period. The following chapters were not covered in the sustainability assurance process:

- Financial Statements, Supplementary Information, and Swiss Statutory Reporting.

## Conclusions

On the basis of our work, we found nothing to suggest that the information in the Integrated Annual Report 2017 is inaccurate or contains material misstatements. Any errors or misstatements identified during the engagement were corrected prior to the Report being published.

## Positive developments

- As a member of the Union of European Soft Drinks Associations (UNESDA), CCHBC has developed a clear commitment regarding health and nutrition in EU countries and Switzerland to reduce sugar in sparkling soft drinks by 10% between 2015 and 2020. A sugar reduction of 5% was achieved in 2017 by realigning the portfolio in favour of sugar-free variants and re-formulations with lower sugar content.
- CCHBC is signatory of the Task Force on Climate-related Financial Disclosures, which develops voluntary, consistent climate-related financial risk disclosures for use by companies to provide information to investors, lenders, insurers and other stakeholders.
- CCHBC has made excellent progress in all environmental dimensions covering energy, carbon, water, packaging and waste. In addition, the internal carbon and water pricing system as well as top 10 support efficiency projects for water deserve to be mentioned. The documentation of environmental data is highly sophisticated in most operations.
- Diversity and inclusion: CCHBC has developed a new Inclusion and Diversity Policy to ensure that diversity, which is essential to the Company, is properly implemented in the Group. For the Company, diversity and inclusion means being able to serve customers as effectively as possible. CCHBC strives to ensure that no one is treated inappropriately or disrespectfully in the workplace, which is why diversity and inclusion are also defined as core leadership values.
- Sustainable sourcing: a third-party assessment tool was introduced in 2017 to evaluate CCHBC suppliers' performance in terms of corporate social responsibility. More than 120 critical suppliers have already been assessed using the tool. In addition, CCHBC piloted three sustainability day events with strategic suppliers. These events provided an opportunity to share information about corporate social responsibility policies and sustainability commitments, as well as achievements and best practice. Moreover they are seen as a starting point for collaboration on shared targets and joint initiatives.
- Risk management: CCHBC has set up an excellent risk management system which incorporates sustainability-related aspects. Risk assessment is conducted on a quarterly basis and covers topics such as environmental protection, obesity, strikes, labour unrest and supplier continuity.
- Remuneration: sustainability-related topics are considered important aspects in the incentive system, which represents an exceptional approach.

## Findings and conclusions regarding adherence to the AA1000 principles of inclusivity, materiality, responsiveness, and specific performance-related information.

### Inclusivity

- Group level: the Company has implemented a comprehensive and efficient stakeholder engagement process at Group level. Its cornerstones are the annual internal and external stakeholder survey and the Annual Stakeholder Forum (held in Vienna in 2017).
- Country and plant level: various stakeholder management tools are used at country and plant level (e.g. Sparkle). The tools in place provide an overview of relevant stakeholders and evaluate them based on factors such as influence and attitude. As a result, optimised communication and engagement strategies can be implemented for each stakeholder group.

### Materiality

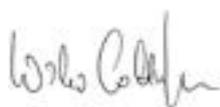
- Group level: an advanced process is in place for defining material topics. The materiality assessment process considers stakeholders' expectations on the relevant sustainability-related topics. The materiality assessment also forms the basis for preparing a GRI-compliant report.
- Country and plant level: in most organisations there is strong awareness of current and upcoming material sustainability-related topics. However, most locations have not yet implemented a formal process for defining material topics. With an increasing number of GRI-compliant sustainability reports at country level, more systematic approaches will need to be established. We recommend promoting the implementation of materiality assessments at country level and incorporating the plants as well.

### Responsiveness

- Country level: effective plans for stakeholder engagement are developed at country level. However, these plans place an emphasis on the stakeholder groups with the greatest influence on the Company, and thus focus on the likes of public authorities and customers. In order to ensure that no stakeholder groups are ignored, a more holistic approach is recommended. By including a wider range of stakeholders in communication, new sustainability-related topics can be addressed.
- A variety of excellent community projects have been implemented at both country and plant level. There are especially good examples of communication with consumers regarding the use of natural and artificial sweeteners.
- Excellent examples of sustainability reporting (e.g. Belarus) and socio-economic impact assessments (e.g. Croatia and Italy) were found in the course of the audit. The Group should highlight these examples of good practice and encourage further enhancement of reporting in line with sustainability standards.

### Additional conclusions and recommendations

- Reporting: the internal reporting process needs to be strengthened in terms of relevant sustainability-related topics, particularly in the following cases:
  - Training hours: currently the documentation of training hours is being transferred from two systems to a single new platform. Steps must be taken to ensure that all training hours are captured in this platform. This can be done by means of training for representatives and by ensuring that all functional training hours are recorded on the new platform. In addition, a clear process for documenting external training courses has to be implemented.
  - Community investment: complete transparency in terms of performance indicators (participant numbers, volunteer numbers, plant visits, cash or in-kind contributions) needs to be ensured. The documentation of figures has to be streamlined. Moreover, action is needed to ensure that all plant-based community investments are covered in the reporting.
- Sustainable sourcing: full implementation of the Environmental, Social and Governance Pre-assessment Tool (a key tool for screening suppliers, launched in 2016) is required, combined with further training on proper use of the tool in procurement processes.
- Packaging recycling and recovery: the 2020 Commitments are an important development in this area. However, the documentation, verification process and methodology used to calculate country-specific figures could be improved and described in a packaging recycling and recovery guidance document. In addition, new commitments should be developed based on TCCC's World Without Waste vision.
- Responsible marketing: responsible marketing activities should be further strengthened in specific UNESDA KPIs, such as making a full range of beverages available in schools and using unbranded vending machines.



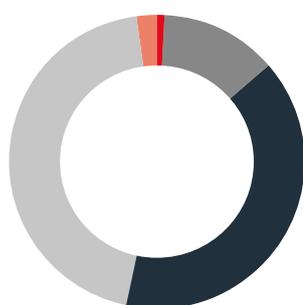
Vienna, 6 March, 2018

denkstatt GmbH  
Consultancy for Sustainable Development

Willibald Kaltenbrunner  
Lead Auditor Managing Partner, denkstatt

We take great pride in being regarded as a transparent and accessible Company in all our communications with investment communities around the world. We engage with key financial audiences, including institutional investors, sell-side analysts and financial journalists, as well as our Company's shareholders. The investor relations department manages the interaction with these audiences by attending ad hoc meetings and investor conferences throughout the year, in addition to the regular meetings and presentations held at the time of our results announcements.

### Analysis of shareholding sizes



- 1 – 10,000: **1%**
- 10,001 – 100,000: **13%**
- 100,001 – 1,000,00: **40%**
- 1,000,001 – over: **45%**
- Treasury shares: **2%**

### Geographic concentration



- UK: **29%**
- Continental Europe: **33%**
- United States: **28%**
- Rest of the world: **3%**
- Retail investors: **6%**

### Listings

Coca-Cola HBC AG (LSE: CCH) was admitted to the premium listing segment of the Official List of the UK Listing Authority and to trading on the London Stock Exchange's main market for listed securities on 29 April 2013. With effect from 29 April 2013, Coca-Cola HBC AG's shares are also admitted on the Athens Exchange (ATHEX: EEE). Coca-Cola HBC AG has been included as a constituent of the FTSE 100 and FTSE All-Share Indices from 20 September 2013.

London Stock Exchange  
 Ticker symbol: CCH  
 ISIN: CH019 825 1305  
 SEDOL: B9895B7  
 Reuters: CCH.L  
 Bloomberg: CCH LN

Athens Exchange  
 Ticker symbol: EEE  
 ISIN: CH019 825 1305  
 Reuters: EEEr.AT  
 Bloomberg: EEE GA

Credit rating  
 Standard & Poor's: L/T BBB+, S/T A2, positive outlook  
 Moody's: L/T Baa1, S/T P2, stable outlook

### Share price performance

LSE: CCH	2017	2016	2015
In € per share			
Close	<b>24.20</b>	17.70	14.48
High	<b>26.71</b>	18.40	16.29
Low	<b>17.69</b>	12.65	10.57
Market capitalisation (€ million)	<b>8,862</b>	6,426	5,237
ATHEX: EEE			
2017			
In € per share			
Close	<b>27.25</b>	20.69	19.79
High	<b>29.80</b>	20.99	23.16
Low	<b>20.47</b>	16.00	13.88
Market capitalisation (€ million)	<b>9,979</b>	7,512	7,158

### Share capital

In 2017, the share capital of Coca-Cola HBC increased by the issue of 4,122,401 new ordinary shares following the exercise of stock options pursuant to the Group's employee stock option plan. Total proceeds from the issuance of the shares under the stock option plan amounted to €71.0 million.

Following the above changes, and including 3,445,060 ordinary shares held as treasury shares, on 31 December 2017 the share capital of the Group amounted to €2,015.1 million and comprised 370,763,039 shares with a nominal value of CHF 6.70 each.

### Major shareholders

The principal shareholders of the Group are Kar-Tess Holding (a Luxembourg company), which holds approximately 23%, and The Coca-Cola Company, which indirectly holds approximately 23% of the Group's issued share capital.

### Dividends

For 2017, the Board of Directors has proposed a €0.54 dividend per share in line with the Group's progressive dividend policy. This compares to a dividend payment of €0.44 per share in 2016. For more information on our dividend policy and dividend history, please visit our website at [www.coca-colahellenic.com](http://www.coca-colahellenic.com).

### Financial calendar

9 May 2018	First quarter trading update
11 June 2018	Annual General Meeting
9 August 2018	Half-year financial results
8 November 2018	Third quarter trading update

### Corporate website

[www.coca-colahellenic.com](http://www.coca-colahellenic.com)

### Shareholder and analyst information

Shareholders and financial analysts can obtain further information by contacting:

Investor Relations  
 Tel: +30 210 618 3100  
 Email: [investor.relations@cchellenic.com](mailto:investor.relations@cchellenic.com)  
 IR website: [www.coca-colahellenic.com/investorrelations](http://www.coca-colahellenic.com/investorrelations)

**Basis points (bps)**

One hundredth of one percentage point (used chiefly in expressing differences)

**Brand Coca-Cola products**

Includes Coca-Cola, Coca-Cola Zero and Coca-Cola Light brands

**BSO**

Business services organisation

**BSS**

Business solutions and systems

**CAGR**

Compound annual growth rate

**Capital expenditure or CapEx**

Gross CapEx is defined as payments for purchase of property, plant and equipment. Net CapEx is defined as payments for purchase of property, plant and equipment less receipts from disposals of property, plant and equipment plus principal repayment of finance lease obligations

**Carbon emissions (scope 1 and 2)**

Emissions of CO<sub>2</sub> and other greenhouse gases from fuel combustion and energy use in Coca-Cola HBC's own operations in bottling, storage, distribution and in offices

**Carbon footprint**

Global emissions of CO<sub>2</sub> and other greenhouse gases from Coca-Cola HBC's wider value chain (raw materials, product cooling etc.)

**CHP**

Combined heat and power plants

**Coca-Cola HBC**

Coca-Cola HBC AG, and, as the context may require, its subsidiaries and joint ventures; also, the Group, the Company

**Coca-Cola System**

The Coca-Cola Company and its bottling partners

**Cold drink equipment**

A generic term encompassing point-of-sale equipment such as coolers (refrigerators), vending machines and post-mix machines

**Comparable adjusted EBITDA**

We define adjusted EBITDA as operating profit before deductions for depreciation and impairment of property, plant and equipment (included both in cost of goods sold and in operating expenses), amortisation and impairment of and adjustments to intangible assets, stock option compensation and other non-cash items, if any

**Comparable net profit**

Refers to net profit after tax attributable to owners of the parent

**Comparable operating profit (EBIT)**

Operating profit (EBIT) refers to profit before tax excluding finance income/ (costs) and share of results of equity method investments

**Customer**

Retail outlet, restaurant or other operation that sells or serves Coca-Cola HBC products directly to consumers

**DIFOTAI**

Deliver in full, on time and accurately invoiced

**DME**

Direct marketing expenses

**EDS**

Every Dealer Survey

**Energy use ratio**

The KPI used by Coca-Cola HBC to measure energy consumption in the bottling plants, expressed in megajoules of energy consumed per litre of produced beverage (MJ/lpb)

**FMCG**

Fast-moving consumer goods

**Fragmented trade**

Kiosks, quick service restaurants (QSR) and hotels, restaurants and cafes (HoReCa)

**Future consumption**

A distribution channel where consumers buy multi-packs and larger packages from supermarkets and discounters which are not consumed on the spot

**FYROM**

Former Yugoslav Republic of Macedonia

**GDP**

Gross domestic product

**GfK**

We work with the company Growth for Knowledge (GfK) to track our customer satisfaction level.

**GRI**

Global Reporting Initiative, a global standard for sustainability reporting

**HoReCa**

Distribution channel encompassing hotels, restaurants, cafes

**IFRS**

International Financial Reporting Standards, issued by the International Accounting Standards Board

**IIRC**

The International Integrated Reporting Council, a global coalition of regulators, investors, companies, standard-setters, the accounting profession and NGOs. The coalition is promoting communication about value creation as the next step in the evolution of corporate reporting

**Immediate consumption**

A distribution channel where consumers buy chilled beverages in single-serve packages and fountain products for immediate consumption, away from home

**Inventory days**

We define inventory days as the average number of days an item remains in inventory before being sold, using the following formula: average inventory ÷ cost of goods sold x 365

**Ireland**

The Republic of Ireland and Northern Ireland

**Italy**

Territory in Italy served by Coca-Cola HBC (excludes Sicily)

**Joint value creation (JVC)**

An advanced programme and process to collaborate with customers in order to create shared value

**Litre of produced beverage (lpb)**

Unit of reference to show environmental performance relative to production volume

**Market**

When used in reference to geographic areas, a country in which Coca-Cola HBC does business

**NARTD**

Non-alcoholic ready-to-drink

**NGOs**

Non-governmental organisations

**Nm<sup>3</sup>**

Normal cubic metre

**NSR**

Net sales revenue

**OBPPC**

Occasion, Brand, Price, Package, Channel

**Organised trade**

Large retailers (e.g. supermarkets, discounters etc.)

**PET**

Polyethylene terephthalate, a form of polyester used in the manufacturing of beverage bottles

**Ready-to-drink (RTD)**

Drinks that are pre-mixed and packaged, ready to be consumed immediately with no further preparation

**Right Execution Daily (RED)**

Major Group-wide programme to ensure in-outlet excellence

**Receivable days**

The average number of days it takes to collect receivables using the following formula: average accounts receivables x net sales revenue x 365

**ROIC**

Return on invested capital

**SAP**

A powerful software platform that enables us to standardise key business processes and systems

**SDG**

UN Sustainable Development Goals. On 25 September 2015, countries adopted a set of 17 goals to end poverty, protect the planet and ensure prosperity for all as part of a new sustainable development agenda. Each goal has specific targets to be achieved by 2030.

**Serving**

237ml or 8oz of beverage, equivalent to 1/24 of a unit case

**Shared services**

Centre to standardise and simplify key finance and human resources processes

**Small basket**

Refers to a shift in buying habits as consumers increase frequency of visits to stores but have smaller basket sizes which can result in lower volume but higher revenue

**Sparkling beverages**

Non-alcoholic carbonated beverages containing flavourings and sweeteners, but excluding, among others, waters and flavoured waters, juices and juice drinks, sports and energy drinks, teas and coffee

**SKU**

Stock Keeping Unit

**Still and water beverages**

Non-alcoholic beverages without carbonation including, but not limited to, waters and flavoured waters, juices and juice drinks, sports and energy drinks, teas and coffee

**Territory**

The 28 countries where Coca-Cola HBC operates

**UNESDA**

Union of European Soft Drinks Associations

**Unit case (u.c.)**

Approximately 5.678 litres or 24 servings, a typical volume measurement unit

**UN Global Compact (UNGC)**

The world's largest corporate citizenship initiative which provides a framework for businesses to align strategies with its 10 principles promoting labour rights, human rights, environmental protection and anti-corruption

**Volume**

Amount of physical product produced and sold, measured in unit cases

**Volume share**

Share of total unit cases sold

**Value share**

Share of total revenue

**Waste ratio**

The KPI used by Coca-Cola HBC to measure waste generation in its bottling plants, expressed in grammes of waste generated per litre of produced beverage (g/lpb)

**Waste recycling**

The KPI used by Coca-Cola HBC to measure the percentage of production waste at bottling plants that is recycled or recovered

**Water footprint**

A measure of the impact of water use, in operations or beyond, as defined by the Water Footprint Network methodology

**Water use ratio**

The KPI used by Coca-Cola HBC to measure water use in its bottling plants, expressed in litres of water used per litre of produced beverage (l/lpb)

**Working capital**

Operating current assets minus operating current liabilities excluding financing and investment activities

## Special note regarding forward-looking statements

This document contains forward-looking statements that involve risks and uncertainties. These statements may generally, but not always, be identified by the use of words such as 'believe', 'outlook', 'guidance', 'intend', 'expect', 'anticipate', 'plan', 'target', 'seek', 'estimates', 'potential' and similar expressions to identify forward-looking statements. All statements other than statements of historical facts, including, among others, statements regarding the future financial position and results; Coca-Cola HBC's outlook for 2018 and future years; business strategy and the effects of the global economic slowdown; the impact of the sovereign debt crisis, currency volatility, Coca-Cola HBC's recent acquisitions, and restructuring initiatives on Coca-Cola HBC's business and financial condition; Coca-Cola HBC's future dealings with The Coca Cola Company; budgets; projected levels of consumption and production; projected raw material and other costs; estimates of capital expenditure; free cash flow; and effective tax rates and plans and objectives of management for future operations, are forward-looking statements. You should not place undue reliance on such forward-looking statements. By their nature, forward-looking statements involve risk and uncertainty because they reflect Coca-Cola HBC's current expectations and assumptions about future events and circumstances that may not prove accurate. Forward-looking statements speak only as of the date they are made. Coca-Cola HBC's actual results and events could differ materially from those anticipated in the forward-looking statements for many reasons, including the risks described in the Risk and materiality section. Although Coca-Cola HBC believes that, as of the date of this document, the expectations reflected in the forward-looking statements are reasonable, Coca-Cola HBC cannot assure that Coca-Cola HBC's future results, level of activity, performance or achievements will meet these expectations. Moreover, neither Coca-Cola HBC, nor its Directors, employees, advisors nor any other person assumes responsibility for the accuracy and completeness of any forward-looking statements. After the date of this Integrated Annual Report, unless Coca-Cola HBC is required by law or the rules of the UK Financial Conduct Authority to update these forward-looking statements, Coca-Cola HBC makes no commitment to update any of these forward-looking statements to conform them either to actual results or to changes in Coca-Cola HBC's expectations.

## About our report

The 2017 Integrated Annual Report (the 'Annual Report') consolidates Coca-Cola HBC AG's (also referred to as 'Coca-Cola HBC' or the 'Company' or the 'Group') UK and Swiss disclosure requirements, while meeting the disclosure requirements for its secondary listing on the Athens Exchange. In addition, the Annual Report aims to deliver against the expectations of the Company's stakeholders and sustainability reporting standards, providing a transparent overview of the Group's performance and progress in sustainable development for 2017.

Our strategy is designed to deliver responsible, sustainable and profitable growth. Our strategic objectives of driving volume growth, focusing on value, improving efficiency and investing in the business are supported by our people and our commitment to sustainability. The initiatives we implemented to achieve our objectives and the evidence of our success during the year form the basis of the narrative in the Annual Report, which is structured around our stakeholders: our people, communities, consumers, customers and other stakeholders, with whom we work to enhance efficiencies in the business.

The Annual Report is for the year ended 31 December 2017, and its focus is on the primary core business of non-alcoholic ready-to-drink beverages across the 28 countries in which we operate. Our website and any other website referred to in the Annual Report are not incorporated by reference and do not form part of the Annual Report.

The consolidated financial statements of the Group, included on pages 133-196, have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). Coca-Cola HBC AG's statutory financial statements, included on pages 207-217, have been prepared in accordance with the Swiss Code of Obligations. Unless otherwise indicated or required by context, all financial information contained in this document has been prepared in accordance with IFRS. For Swiss law purposes, the annual management report consists of the sections entitled 'Strategic Report', 'Corporate Governance' (without the sub-section 'Director's Remuneration Report'), 'Supplementary Information' and 'Glossary'.

The Group uses certain Alternative performance measures ('APMs') that provide additional insights and understanding to the Group's underlying operating and financial performance, financial condition and cash flows. A full list of these APMs, their definition and reconciliation to the respective IFRS measures can be found on pages 223-226.

This report is prepared in accordance with the Global Reporting Initiative (GRI) standards, comprehensive option. In addition, the sustainability aspects of this Annual Report comply with the AA1000AS Assurance Standard, and the advanced level requirements for communication on progress against the 10 Principles of the United Nations Global Compact. In addition, the report is aligned with the principles and elements of the International Integrated Reporting Council's (IIRC) framework. Carbon emissions are calculated using the GHG Protocol Corporate Accounting and Reporting Standard methodology. Furthermore, Coca-Cola HBC supports the Task Force on Climate-related Financial Disclosures (TCFD). The sustainability aspects of the Integrated Annual Report have been verified by an independent professional assurance provider as dictated by the Company's Operating and Sustainability Steering Committees, and you can find the relevant assurance statement on pages 227-229. As with the rest of the information provided, the sustainability aspects of this Annual Report are for the full year ended 31 December 2017 and the related information presented is based on an annual reporting cycle.

We remain committed to strong corporate governance and leadership as well as transparency in our disclosures. We will continue to review our reporting approach and routines, to ensure they meet best practice reporting standards and the expectations of our stakeholders, and provide visibility on how we create sustainable value for the communities we serve.