## **#NetZeroby40** roadmap for scopes 1, 2 and 3 Scope 1+2 Scope 3 Carbon Removal Projects Scope 1+2+3 emissions In 2016 we were one of the CO<sub>2</sub> reduction 2024-2026 We first companies to adopt plan endorsed will introduce the Science Based Targets. by SBTi on 1.5° renewable fuels for We also introduced an pathway in 2021 thermal Energy internal carbon price for business decision-making 55% of coolers SBTi baseline energy efficient for NetZero in 2023 Accelerate 5,9201 NETZEROW40 packaging commitment decarbonisation S1+2: -55% vs. 2017 as of 2025 2010 4,9631 S3: -21% vs. 2017 4,991 4,148 2017 3,7401 2023 S1+2: -97% v. s 2017 S3: -63% vs. 2017 1,6561 2040 563 2023 Actual: -30% vs. 2010 2023 Actual: **-16%** vs. 2017 (SBTi base year) From 2024 to 2039: Beyond value chain mitigation<sup>2</sup> #NetZeroby40

## Scope 1+2 and Scope 3: all numbers exclude Egypt

1. Recalculation of carbon emissions due to conversion factors changes and according to the GHG Corporate Accounting and Reporting Standard.

2. As defined based on Science Based Targets initiative.

Neutralisation of residual emissions as of 2040

goal