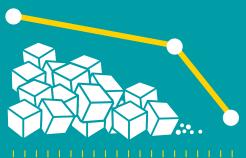


EUROPEAN SOFT DRINKS INDUSTRY ACCELERATES SUGAR REDUCTION TO DELIVER A FURTHER

FROM 2015-2020



BUILDING ON THE 12% REDUCTION ALREADY **ACHIEVED SINCE 2000** AND TRIPLING THE REDUCTION PACE



2015

Addressing changing consumer preferences



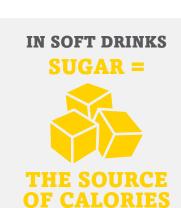
Responding to the EU call for reformulation and sugar reduction across the food industry

The first sector to answer the EU added sugars annex and its 10% sugar reduction target

2020

>>>

1. OUR SUGAR REDUCTION JOURNEY SO FAR >>>



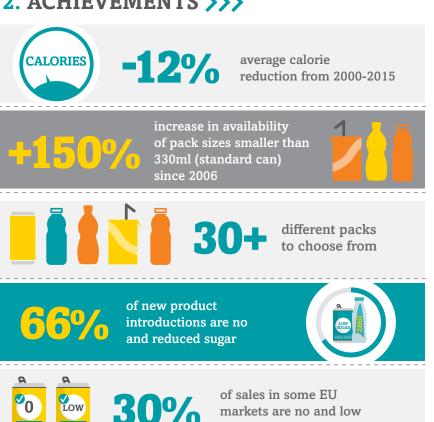




Since 2000 we have been measuring our sugar and calorie reductions. In 2006 we made wide commitments to reduce calories and sugar to the EU Platform for Action on Diet, Physical **Activity and Health**





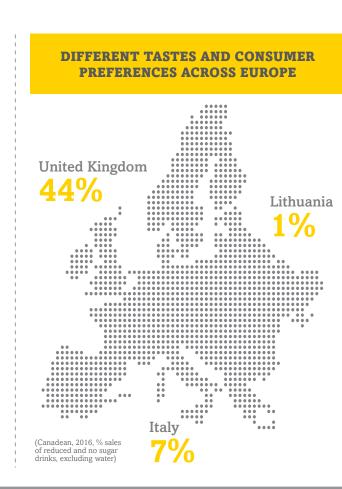


sugar/calorie drinks Source: Canadean, 2016

We welcome the EU policy approach:

3. CHALLENGES >>>





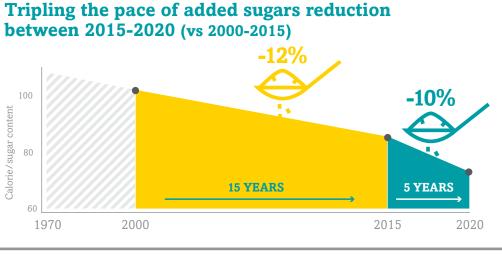
4. COORDINATED EU POLICY ON REFORMULATION & SUGAR REDUCTION >>>



- Partnership based,
- involving all stakeholders
- Flexibility to optimise tools available to reflect local situations
- Allows us to deliver efficiency, speed and scale
- categories will follow suit to generate critical mass

We hope other food

5. ACCELERATION OF THE SPEED AND SCALE OF ACTIONS >>>







6. EMPLOYING A WIDE ARRAY OF TOOLS TO ACHIEVE OUR AMBITIOUS TARGET >>> AND REDUCE THE SUGAR MIX ACROSS THE SOFT DRINKS PORTFOLIO



products with no or reduced sugar, including the use of low calorie sweeteners





Investing in the promotion of drinks with reduced or no sugar to encourage consumer choice



7. INNOVATION AND SUGAR REDUCTION IN ACTION >>>





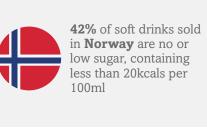


added sugar



30% less sugar





by 70%

