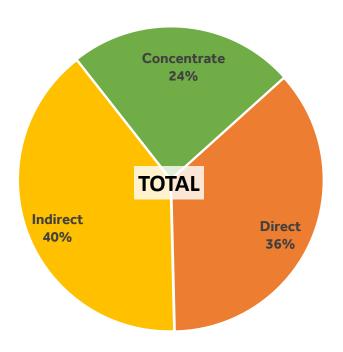
## Coca-Cola HBC Procurement Spend 2023

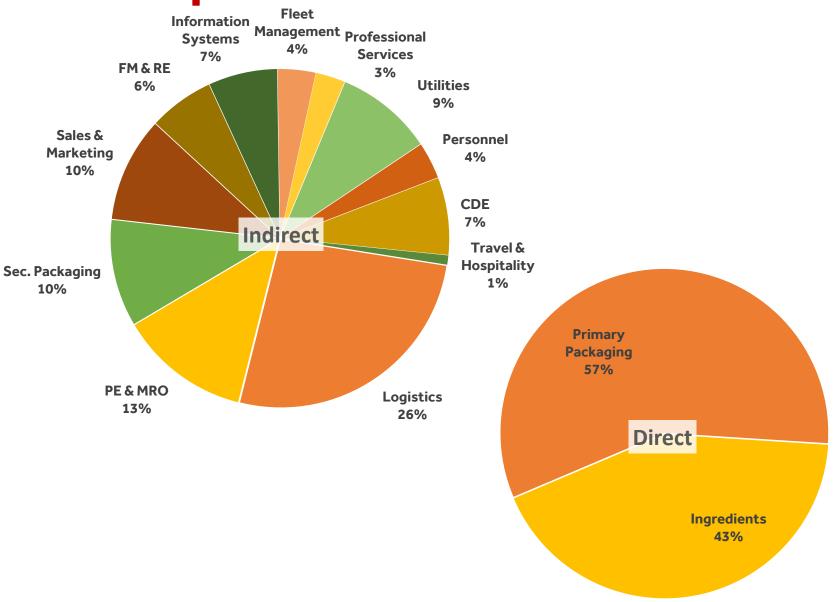


## 2023 - Total Spend: € 6.94 bn Procurement Addressable Spend: € 5.3 bn



Categories	€bn
Direct	2.52
Indirect	2.76
Total Proc. Addressable Spend	5.28
Concentrate	1.66
Total Spend	6.94





## **2023 Supply Base Screening Summary**



	Tier 1 Suppliers with Spend in 2023			
Supplier Segmentation in Tier 1 (T1)	Total # of Suppliers Screened per Segment	% of Screened Suppliers on Total Suppliers	% of Screened Spend on Total Spend	
Group Critical Suppliers	838	5.7%	77.60/	
Country Strategic Suppliers	3,135	21.5%	73.6%	
TCCC	12	0.1%	23.9%	
Total # of Significant Suppliers in Tier 1	3,985	27.3%	97.5%	
Tactical Suppliers	10,609	72.7%	2.5%	
Total # of Tier 1 Suppliers	14,594	100%	100%	
Total # of Significant non-Tier 1 Suppliers	98,483	N/A	N/A	

Total Tier 1	T1 Significant & Tactical (Abs. #)
Suppliers	14,594
Spend	€ 6.94 bn
Procurement Addressable Spend:	€ 5.28 bn

## **2023 Supply Base Assessment Summary**



	Tier 1 Suppliers with Spend in 2023				
Supplier Segmentation in Tier 1	Total # of Suppliers per Segment	No. of Suppliers Assessed	% of Assessed Suppliers % on Total Suppliers	of Assessed Spend on Total Spend	
Group Critical Suppliers	838	727	5.0%	57.50/	
Country Strategic Suppliers	3,135	1,345	9.2%	57.5%	
TCCC	12	12	0.1%	23.9%	
Total # of Significant Suppliers in Tier 1	3,985	2,084	14.3%	81.5%	
Tactical Suppliers	10,609	524	3.6%	0.3%	
Total # of Tier 1 Suppliers	14,594	2,608	17.9%	81.8%	
Total # of Significant non-Tier 1 Suppliers	98,483	98,005	99.5%	N/A	

Total	Tier 1	Assessed (Abs. #)	Assessed (%)	Non-Assessed (Abs. #)	Comments
Suppliers	14,594	2,608	17.9%	11,986	Assessed in this table includes Tier 1 Significant &
Spend	€ 6.94 bn	€ 5.67 bn	81.8%	€ 1.27 bn	Tactical Suppliers

Note: Risk Screening & assessment consider Industry Sector, Country, Spend Levels and ESG Risks