MISSION SUSTAINABILITY 2025 COMMITMENTS

EMISSIONS REDUCTION

1. LESS EMISSIONS IN OUR OPERATIONS

Reduce direct carbon emissions ratio by **30%**



2. LESS EMISSIONS IN CUSTOMER OUTLETS

50% of our refrigerators in customer outlets will be energy efficient 3. MORE RENEWABLES

50% of total energy used in our plants will be from renewable and clean sources

4. 100% RENEWABLE AND CLEAN ELECTRICITY -

100% of the total electricity used in our plants in EU and Switzerland will be from renewable and clean sources

WATER REDUCTION & STEWARDSHIP

5. LESS WATER CONSUMPTION IN WATER-RISK AREAS Reduce water use in plants located in water risk areas by 20%

6. 100% WATER SECURITY IN WATER-RISK AREAS

Help secure water availability for all our communities in water risk areas

WORLD WITHOUT WASTE

7.100% RECYCLABLE PACKAGING **100%** of our consumer packaging will be recyclable

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8. MORE RECYCLED PET

Source **35%** of the total PET we use from recycled PET and/or PET from renewable material

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 9 MORE WASTE COLLECTION
Help collect the equivalent of
75% of our primary packaging

SOURCING

10. SOURCING

Source **100%** of key agricultural ingredients in line with sustainable agricultural principles







